

## **AUTO TRADER GROUP PLC (the "Company")**

### **TERMS OF REFERENCE FOR THE AUDIT COMMITTEE**

These terms of reference for the Audit Committee have been adopted by the Board of Directors (the "Board") of Auto Trader Group plc (the "Company"). The Audit Committee (the "Committee") shall review and reassess these terms of reference annually and recommend any proposed changes to the Board for approval.

#### **1. PURPOSE**

- 1.1 The purpose of the Committee is to assist the Board in its oversight of:
- (a) the integrity of the Company's financial statements and any formal announcements relating to the company's financial performance, including the accounting and financial reporting process of the Company and audit of the Company's financial statements;
  - (b) the Company's compliance with legal and regulatory requirements;
  - (c) the company's material internal control frameworks and the company's internal control and risk management systems;
  - (d) the effectiveness of the company's internal audit function;
  - (e) the external auditors' qualifications and independence; and
  - (f) the appointment and performance of the Company's internal and external auditors.
- 1.2 In fulfilling its purpose, the Committee shall maintain free and open communication with the Company's external auditors, internal auditors and management.

#### **2. DUTIES AND RESPONSIBILITIES**

- 2.1 In furtherance of this purpose, the Committee shall have the following duties and responsibilities for the Company, its major subsidiaries and its group as a whole (the "Group"):

##### General Review

- 2.2 To review major issues regarding accounting principles, policies, practices, and judgments and financial statement presentations, including:
- (a) any significant changes to the Company's selection or application of accounting principles;
  - (b) the adequacy and effectiveness of the Company's material internal controls and internal controls frameworks;
  - (c) any special audit steps adopted in light of material control deficiencies; and
  - (d) the going concern assumption.

- 2.3 To review analyses prepared by management or the external auditor setting forth significant financial reporting issues and judgments made in connection with the preparation of the financial statements of the Company.

#### Financial Information Review

- 2.4 To monitor the integrity of the financial statements of the Company, including its annual and half year reports, results announcements, dividend proposals and any other formal announcement relating to its financial performance, reviewing significant financial reporting issues and judgments which they contain. The Committee shall also review summary financial judgments, significant financial returns to regulators and any financial information contained in certain other shareholder documents having regard to matters communicated to it by the auditor.
- 2.5 In particular, the committee shall review and challenge where necessary;
- (a) The application of significant accounting policies and any changes to them
  - (b) the methods used to account for significant or unusual transactions where different approaches are possible
  - (c) whether the company has adopted appropriate accounting policies and made appropriate estimates and judgements, taking into account the external auditor's views about the quality and appropriateness of the Company's accounting principles and underlying estimates in its financial statements.
  - (d) the clarity and completeness of disclosures in the financial statements and the context in which statements are made
  - (e) all material information presented with the financial statements, including the strategic report and the corporate governance statements relating to the audit and to risk management
  - (f) The committee shall review any other statements requiring board approval which contain financial information first, where to carry out a review prior to board approval would be practicable and consistent with any prompt reporting requirements under any law or regulation
  - (g) Where the committee is not satisfied with any aspect of the proposed financial reporting by the company, it shall report its views to the board.
- 2.6 To review the content of the Company's annual report and accounts and advise the Board on whether, taken as a whole, it is fair, balanced and understandable and provides the information necessary for shareholders to assess the Company's performance, business model and strategy and whether it informs the board's statement in the annual report on these matters that is required under the Code.
- 2.7 Where requested by the board, review the viability statement included in the Annual Report and provide advice on how, taking into account the Company's position and principal risks, the Company's prospects have been assessed, over what period and why the period is regarded as appropriate. The Committee shall also advise on whether there is a reasonable

expectation that the Company will be able to continue in operation and meet its liabilities as they fall due over the said period, drawing attention to any qualifications or assumptions as necessary.

### Internal Controls

- 2.8 To review and challenge the definition of a “material” internal control across the categories of financial, reporting, operational and compliance.
- 2.9 To review the methodology and risk assessment processes used to determine scope of the material internal controls which will be monitored by the Audit Committee on behalf of the Board.
- 2.10 To review and approve on behalf of the Board an annual monitoring and assurance plan over the Company’s material internal controls.
- 2.11 To monitor on behalf of the Board the effectiveness of the Company’s material internal control frameworks.
- 2.12 To discuss with management and the external auditors the integrity of the Company's financial reporting and non-financial reporting processes and internal financial controls, internal financial reporting controls, and internal non-financial reporting controls.
- 2.13 To discuss periodically with the Board:
  - (a) all significant deficiencies and material weaknesses in the design or operation of internal controls which could:
    - (i) Adversely affect the Company's ability to record, process, summarise and report financial data;
    - (ii) Adversely affect the Company’s ability to record, process, summarise, and report material non-financial data;
    - (iii) Adversely affect the Company’s ability to meet its strategic objectives and/or continue its day-to-day operations, including weaknesses which could threaten the Company’s liquidity, cyber security, operational resilience, and technological resilience, and the Company’s ability to safely develop and deploy software.
    - (iv) Adversely affect the Company’s ability to operate within the rules set by regulatory authorities.
  - (b) any significant changes in internal controls or other factors that could significantly affect the integrity of the Company’s material internal controls, including any corrective actions with regard to significant deficiencies and material weaknesses; and
  - (c) any fraud involving management or other employees who have a significant role in the Company's internal controls.
- 2.14 To discuss with management and the external auditors policies and guidelines with respect to risk assessment and risk management and the Company's major financial reporting and non-financial reporting risk

exposures and the steps management has taken to monitor and control such exposures.

- 2.15 To discuss periodically with the Board any issues that arise with respect to the quality or integrity of the Company's financial statements, the Company's compliance with legal or regulatory requirements and the adequacy and effectiveness of the Company's internal financial controls.
- 2.16 To review the external auditor's management letter and management's response.
- 2.17 To review, on an annual basis, all relationships between the external auditors and the Company.

### **Internal audit**

The committee shall:

- 2.18 Ensure co-ordination between the internal and external auditors and ensure that the internal audit function is adequately resourced and has appropriate standing within the Company and is equipped to perform in accordance with appropriate professional standards for internal auditors.
- 2.19 review and approve the role and mandate of internal audit, monitor and review the effectiveness of its work, and annually review internal audit arrangements ensuring they remain appropriate for the current needs of the organisation
- 2.20 review and approve the annual internal audit plan to ensure it is aligned to the key risks of the business, and receive regular reports on work carried out
- 2.21 ensure internal audit has unrestricted scope, the necessary resources and access to information to enable it to fulfil its mandate, ensure there is open communication between different functions and that the internal audit function evaluates the effectiveness of these functions as part of its internal audit plan, and ensure that the internal audit function is equipped to perform in accordance with appropriate professional standards for internal auditors
- 2.22 ensure the internal auditor has direct access to the board chair and to the committee chair, providing independence from the executive and accountability to the committee
- 2.23 carry out an annual assessment of the effectiveness of the internal audit function, including meetings with internal auditors without management present; a review of the annual internal audit plan; a review of feedback of the results of the internal auditors' work; a review of the quality, experience and expertise of internal audit; a review of actions taken by management to implement the recommendations of internal audit and to support the effective working of the internal audit function; and to assess the role and effectiveness of the internal audit function in the overall context of the company's risk management system and the work of compliance, finance and the external auditor

### **External Auditors**

The committee shall:

- 2.24 make recommendations to the Board, for the Board to put to the shareholders for approval at a general meeting, in relation to the appointment, re-appointment and removal of the external auditor.
- 2.25 oversee the relationship with the external auditor. In this context the committee shall approve their remuneration, including both fees for audit and non-audit services, and ensure that the level of fees is appropriate to enable an effective and high-quality audit to be conducted and approve their terms of engagement, including any engagement letter issued at the start of each audit and the scope of the audit
- 2.26 develop and oversee the selection procedure for the appointment of the audit firm in accordance with applicable Code and regulatory requirements and ensure that at least once every ten years the audit services contract is put out to tender to enable the Committee to compare the quality and effectiveness of the services provided by the incumbent auditor with those of other audit firms and in respect of such tender oversee the selection process and ensure that all tendering firms have such access as is necessary to information and individuals during the duration of the tendering process. All Committee members shall be involved in the tender process. If some eligible audit firms are unwilling to tender for an audit, the Committee shall communicate with these firms to understand why.
- 2.27 If an auditor resigns the Committee shall investigate the issues leading to this and decide whether any action is required.
- 2.28 evaluate annually the experience, qualifications, performance, objectivity and independence of the external auditors, including their lead partners. To ensure the regular rotation of the audit partners, as required by applicable laws, rules and regulations. The Committee may take into account relevant UK professional and regulatory requirements, the opinions of management, the internal auditors and any other evidence from those impacted in its evaluation of the effectiveness of the external auditors and external audit process. The Committee will present its conclusions regarding the external auditor to the Board.
- 2.29 To satisfy itself that there are no relationships (such as family, employment, investment, financial or business) between the auditor and the Company (other than in the ordinary course of business) which could adversely affect the auditor's independence and objectivity.
- 2.30 discuss with the external auditors before the audit commences, the nature and scope of the audit and to engage with shareholders on the scope of the external audit where appropriate.
- 2.31 ensure that the external auditors have full access to company staff and records.
- 2.32 review with the external auditors any audit problems or difficulties, together with management's responses, including any restrictions on the scope of the external auditors' activities or on access to requested information, and any significant disagreements with management.
- 2.33 evaluate the risks to the quality and effectiveness of the financial reporting process and consideration of the need to include risk of the withdrawal of the Company's present auditor from the market in that evaluation.

- 2.34 discuss the results and findings of the year-end audit of the Company with the external auditors, give due consideration to points raised and make changes to the financial statements in response where appropriate, and to discuss any other matters required to be communicated to the Committee by the external auditors under generally accepted accounting standards.
- 2.35 review any representation letter(s) requested by the external auditor before it is (they are) signed by management
- 2.36 review the management letter and management's response to the auditor's findings and recommendations
- 2.37 review the effectiveness of the audit process, including an assessment of the quality of the audit, the handling of key judgements by the auditor, and the auditor's response to questions from the committee
- 2.33 discuss with the external auditors the quality of the Company's financial personnel.
- 2.34 report to the Board and members of the company on how it has discharged its responsibilities with respect to the external audit.
- 2.35 develop and recommend to the board the company's formal policy on the provision of non-audit services by the auditor, including prior approval of non-audit services by the committee and specifying the types of non-audit service to be preapproved, and assessment of whether non-audit services have a direct or material effect on the audited financial statements. The policy should include consideration of the following matters
  - threats to the independence and objectivity of the external auditor and any safeguards in place
  - the nature of the non-audit services
  - whether the external audit firm is the most suitable supplier of the non-audit service
  - the fees for the non-audit services, both individually and in aggregate, relative to the audit fee
  - the criteria governing compensation.

#### Legal Compliance and Complaints

- 2.36 To have access, at the Company's expense, to the Company's lawyers to discuss, as required, any legal matters that could have a significant impact on the Company's financial statements or the Company's compliance with applicable laws and regulations, any breaches of fiduciary duties, and inquiries received from regulators or governmental agencies.
- 2.37 To review with management and the external auditors any correspondence with regulators or governmental agencies and any published reports and employee complaints concerning financial matters which raise material issues regarding the Company's financial statements or accounting policies.

- 2.38 To establish and maintain procedures for the receipt, retention and treatment of complaints regarding accounting, internal accounting controls or auditing matters, including procedures for the confidential, anonymous submission by the Company's employees of concerns regarding questionable accounting or auditing matters. The Company's whistleblowing procedures are set out in the document entitled "Whistleblowing Policy".
- 2.39 To investigate and address any reports of evidence of breaches of fiduciary duties.
- 2.40 To review the Company's policies and material controls over fraud, bribery, tax evasion, money laundering, and whistleblowing and to receive reports on non-compliance with the Company's financial crime policies.

#### Tax Compliance

- 2.41 To approve the framework of responsibilities and policies in regard to tax compliance, and ensure that appropriate people and procedures are in place for managing tax compliance risk.
- 2.42 To scrutinize, monitor and review the effectiveness of the Group's tax arrangements and ensure that the risks to tax compliance are properly managed and enable returns to be prepared with an appropriate degree of confidence and compliance with tax legislation.
- 2.43 To review and authorise any tax structuring initiatives intended to result in a tax saving in excess of £1,000,000, or any tax enquiry, investigation or settlement likely to result in a tax cost in excess of £1,000,000.

#### Other Audit Committee Responsibilities

- 2.44 To approve the hiring of current or former employees of the Company's external auditors.
- 2.45 To conduct any investigation appropriate to fulfill its responsibilities with the authority to have direct access to the external auditors as well as any employee of the Company.
- 2.46 To keep abreast of new accounting and reporting standards, and give due consideration to laws and regulations, the provisions of UK Corporate Governance Code and the requirements of the Financial Conduct Authority's Listing Rules, Prospectus and Disclosure and Transparency Rules and any other applicable rules, as appropriate.
- 2.47 To consider and determine any proposal by management regarding the termination of the Company's contract with the outsourced internal audit resource.
- 2.48 To perform any other activities consistent with these terms of reference, as the Committee or the Board deems necessary or appropriate.

### **3. OUTSIDE ADVISORS**

The Committee, acting by majority vote, shall have the authority to retain, at the Company's expense, outside legal, accounting, or other advisors or experts it deems necessary to perform its duties. The Committee shall retain these advisors

without seeking Board approval and shall have sole authority to approve related fees and retention terms. The Committee shall receive appropriate funding from the Company for payment of fees to outside advisors engaged by the Committee.

#### **4. ANNUAL PERFORMANCE REVIEW**

- 4.1 The Committee shall conduct an annual self-performance review. The Committee shall report on its annual self-performance review to the Board and recommend to the Board any improvements to these terms of reference it deems necessary.
- 4.2 To ensure the Committee remains up-to-date with developments, appropriate and timely training will be provided to the Committee from suitably qualified external advisers for new members and on an ongoing basis.

#### **5. MEMBERSHIP AND INDEPENDENCE REQUIREMENTS**

- 5.1 The Committee shall consist of at least three (3) members. All Committee members shall be independent non-executive directors of the Company, have a basic understanding of finance and accounting and be able to read and understand fundamental financial statements, and the audit committee as a whole shall have competence relevant to the sector in which the Company operates. At least one (1) member shall have recent and relevant financial experience and a professional qualification from one of the professional accountancy bodies, either in the UK or elsewhere.
- 5.2 Committee members shall be appointed by the Board on the recommendation of the Nomination Committee, in consultation with the Committee Chair (as defined below). The chair of the board shall not be a member of the Committee. Each prospective Committee member shall carefully evaluate existing time demands before accepting Committee membership. No director may serve as a Committee member if such director serves on the audit committee of more than two (2) other public companies, unless the Board expressly determines that such service would not impair that director's ability to serve on the Committee. The Committee members may be removed, with or without cause, by a majority vote of the Board.
- 5.3 The Company Secretary or his or her nominee shall act as the secretary of the Committee (the "Committee Secretary").
- 5.4 Only members of the Committee and those entitled to attend as an observer have the right to attend Committee meetings. However, other individuals such as the Chief Executive, Finance Director, the Group Financial Controller, representatives of the internal and external auditors, other executive and independent directors may be invited to attend all or any part of any meeting, as and when appropriate.
- 5.5 The Committee shall include a committee chair (the "Committee Chair"). The Committee Chair shall be appointed by the Board. The Committee Chair shall be entitled to chair all regular sessions of the Committee and add topics to the agenda. In the event of a tied vote, if less than the entire Committee has voted on such matter, then such matter shall be voted on by the entire Committee. If a tie persists after the entire Committee has voted on the matter, then such matter shall be voted on by the independent members of the Board of Directors, with independence being determined in accordance with the UK Corporate Governance Code. In the absence of the Committee



Chair, the remaining members present shall elect one of themselves to chair the meeting.

- 5.6 Appointments to the Committee shall be for a period of three (3) years, which may be extendable by no more than two (2) additional three (3) year periods, provided that the director still meets the criteria for membership of the Committee.
- 5.7 If any member of the Committee is unable to act for any reason, the Committee Chair (as defined below) may appoint any other independent non-executive director of the Company to act as his or her alternate.

## **6. MEETINGS**

- 6.1 The Committee shall meet at least three (3) times a year, or more frequently as circumstances dictate, and all Committee members shall strive to be present at all Committee meetings. The Committee meetings shall follow a set agenda established by the Committee.
- 6.2 Two (2) Committee members, acting in person, linked by telephone or video conference facilities or by proxy, shall constitute a quorum. A duly convened meeting of the Committee at which a quorum is present shall be competent to exercise all or any of the authorities, powers and discretions vested in or exercisable by the Committee.
- 6.3 To the extent practicable, a sufficient interval should be allowed between Committee meetings and meetings of the Board to allow any work arising from the Committee meeting to be carried out and reported to the Board, as appropriate.
- 6.4 The external or internal auditors may request a meeting if they consider that one is necessary.
- 6.5 Outside of the formal meeting programme, the Committee Chair will maintain a dialogue with key individuals involved in the Company's governance, including the Chair of the Board, the Chief Executive, the Finance Director, the external audit lead partner and the internal audit lead director.
- 6.6 The Committee should meet separately, at least once a year, with the external auditors without executive Board members present, to discuss any matter that the Committee or any of these groups believes may warrant Committee attention and to discuss the auditor's remit.

## **7. NOTICE OF MEETINGS**

- 7.1 Meetings of the Committee shall be summoned by the Committee Secretary at the request of the Committee Chair or at the request of external or internal auditors if they consider it necessary.
- 7.2 Unless otherwise agreed, notice of each meeting confirming the venue, time and date, together with an agenda of items to be discussed, shall be forwarded to each member of the Committee, any other person required to attend and all other non-executive directors no later than three working days before the date of the meeting. Supporting papers shall be sent to Committee members and to the attendees as appropriate, at the same time.

## **8. REPORTING PROCEDURES**

- 8.1 The Committee Secretary shall prepare and circulate the minutes of the meeting of the Committee to all members of the Committee and maintain a minute book containing minutes of meetings signed by the chair of the meeting. Once approved, minutes should be circulated to all other members of the board unless, exceptionally, it would be inappropriate to do so.
- 8.2 The committee chair shall report formally to the board on its proceedings after each meeting on all matters within its duties and responsibilities and shall also formally report to the board on how it has discharged its responsibilities. This report shall include;
  - (a) the significant issues that it considered in relation to the financial statements and how these were addressed;
  - (b) its assessment of the effectiveness of the external audit process and its recommendation on the appointment or reappointment of the external auditor, length of tenure of audit firm, when a tender was last conducted and advance notice of any retendering plans; and
  - (c) any other issues on which the Board has requested the Committee's opinion.
- 8.3 To consider the major findings of internal investigations and management's response:
  - (a) the Committee shall make whatever recommendations to the Board it deems appropriate on any area within its remit where action or improvement is needed; and
  - (b) the Committee shall compile a report on its activities to be included in the Company's annual report. The report should include:
    - (i) an explanation of how the Committee has addressed the effectiveness of the external audit process;
    - (ii) an explanation of how the Committee has assessed the quality of internal audit;
    - (iii) the length of tenure of the current audit firm, when a tender was last conducted and advance notice of any tendering plans;
    - (iv) the significant issues that the Committee considered in relation to the financial statements and how these issues were addressed having regard to matters communicated to it by the auditor;
    - (v) the nature and extent of interaction (if any) with the FRC's Corporate Reporting Review team; and where relevant, disclosures about the findings and the actions they and the auditors plan to take;

- (vi) how the audit committee composition requirements have been addressed, and the names and qualifications of all members of the Committee during the period;
- (vii) how the audit committee's performance evaluation has been conducted;
- (viii) the Committee's policy for approval of non-audit services with an explanation of how auditor independence and objectivity are safeguarded if the external auditor provides non-audit services, having regard to matters communicated to it by the auditor and;
- (ix) all other information requirements set out in the UK Corporate Governance Code.

- 8.4 In compiling the reports referred to in 8.2 and 8.3, the committee should exercise judgement in deciding which of the issues it considers in relation to the financial statements are significant but should include at least those matters that have informed the board's assessment of whether the company is a going concern and the inputs to the board's viability statement. The report to shareholders need not repeat information disclosed elsewhere in the annual report and accounts but could provide cross-references to that information.
- 8.5 The Committee Chair shall attend the Annual General Meeting prepared to respond to any shareholder questions on the Committee's activities. In addition the committee chair should seek engagement with shareholders on significant matters related to the committee's areas of responsibility.
- 8.6 The terms of reference of the Committee will be made available on request from the Company Secretary.

## **9 AUTHORITY**

- 9.1 The Committee is authorised by the Board to seek any information it requires from any employee of the Company in order to perform its duties.
- 9.2 In connection with its duties the Committee is authorised by the Board to obtain, at the company's expense, any outside legal or other professional advice.
- 9.3 The Committee is authorised to have the right to publish in the company's annual report, details of any issues that cannot be resolved between the committee and the board. If the board has not accepted the committee's recommendation on the external auditor appointment, reappointment or removal, the annual report should include a statement explaining the committee's recommendation and the reasons why the board has taken a different position.

## **10 OTHER MATTERS**

The Committee shall:

- 10.1 have access to sufficient resources in order to carry out its duties, including access to the Company secretariat for assistance as required; and

10.2 consider other matters as referred to the Committee by the Board.

As approved by the Board on 4 November 2025